### 23/24 I M P A C T R E P O R T AMERICAN LEADERSHIP FORUM SILICON VALLEY



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We get to choose how we will respond to the conditions that exist.

### MESSAGE FROM THE CEO

In 2023, Surgeon General Dr. Vivek Murthy called attention to the public health crisis of loneliness, isolation, and lack of connection in our country. Even before COVID, about half of U.S. adults reported experiencing measurable levels of loneliness. In February of this year, San Mateo County passed a resolution that declared loneliness a public health crisis. While a panoply of information and connection options exists, they are only keyboard-deep. What we seem to be missing on a broad scale is the love and intentionality of deep relationship building, face to face, over time.

American Leadership Forum is and always has been bucking this trend, and this year has been no different. We once again provided **192** opportunities for network members to retreat, dialogue and learn together. Over **600** Senior Fellows participated in those opportunities. We graduated one class of **26** Senior Fellows, and joined and strengthened another who most likely "never would have met but for ALF."

On the national front, we took *connection* to the next level. Under ALF Silicon Valley's leadership, and with the partnership of ALF Houston and funding support from the David and Lucille Packard Foundation, **ALF Connect** was born. In February of 2024, **5,000** Senior Fellows from **46** states were invited to come together via an online alumni community for the first time in ALF's forty-two year history. In the first eight weeks, **25%** of the national network joined. The opportunity before us to engage and leverage our greatest resource—our alumni —is tremendous.

The question remains—as we enter one of the most contentious political seasons and presidential elections in our nation's history—if we will use our ALF skills and relationships to see, hear and love each other despite our differences. To lead our organizations and communities through the hardest conversations, in the depths of "the U" (*Theory U* reference there...), to realize new ways of being, doing and leading for the common good. This requires letting go of comfort, and letting come the unknown—informed by thoughtful conversation, empathy and intention. We get to choose how we will respond to the conditions that exist. And, we have a voice in creating better conditions.

I'm so grateful to the Senior Fellows and foundations that supported our work this year. While the Fellows program is primarily funded by tuition, all of the resources we make available to the network, as well as Senior Fellow convening and dialogue opportunities require additional support. We quite literally couldn't do what we do without them (and you!).

We have a compelling story to tell from the last twelve months, and much to celebrate. My invitation to you all is to double down on connection, listening and leading with love in the months and years to come, so that we can continue to discover new and better ways to realize equitable and thriving communities.



Suzanne St. John-Crane

Chief Executive Officer ALF Class XXV / Urbanism XXXIV Interim Executive Director, ALF National



This is what ALF does in our community. This is what people like us do.

### MESSAGE FROM THE BOARD CHAIR

am delighted to share in our tremendous collective impact. Like many of you, joining ALF shifted my life. It was a slow burn—at first, an overwhelming sense of too much vulnerability in too short of a time. Quickly though, I started to feel surrounded by People Like Us (PLU). I found home with you, community leaders—public and private sector, non-profit, religious—coming together in unity with a burning desire to take action in service of our community and in the spirit of positive change. I found a home where instigating "upward spirals" was the norm, the expectation, the way.

What do I mean by "upward spirals?" Years ago, I came across a book called *Seeing Nature* by Paul Krafel which changed the way I saw the world. Krafel's simple explanations of complex concepts, highlighting examples through everyday nature observation, really helped me see the world differently. Along with his with musings in his self-published *Roaming Upwards*, Paul brings to life the tiny delights of observing Gaia prevail, despite the unforgiving Second Law of Thermodynamics. The Second Law tells us that the state of entropy of the universe will always increase over time. Everything, if isolated within a closed system, will flow down. Yet we have the glory of life! Although the Second Law strongly influences the structures of life, it does not prevent life and other possibilities from emerging.

"The Upward Spirals refer to all of the work, all of the dances that life does with its environment, that slow the flow towards entropy. As that flow slows down, it backs up and new possibilities rise" (*Roaming Upward*, Paul Krafel, 2020).

This is what ALF does in our community. This is what *PLU* do. ALF provides leaders the tools and networks

to slow the powerful forces that drive energy down to make space for dialogue, debate, an examination. ALF encourages leaders to "get their hands in the soil" as our dear Senior Fellow André Chapman would say.

ALF Fellows, together we created upward spirals in our beloved community:

- We implemented a robust Dialogue 2.0 framework for the Fellows program to meet the moment of increased polarization.
- We created SF and East Bay Task Forces to help identify Fellow nominations creating a regional set of class experiences.
- Along with gracious support from our collaboration partner, the San Francisco Foundation, we hosted our first joint ALF reception to meet Fellows candidates, and to advance cross sector conversations for the common good.
- We examined new growth opportunities including possibly launching a second class.

**Heather Rangel** 

Board Chair ALF Class XXXIII US Technology Sector Leader, Deloitte

# THE ALF FELLOWS PROGRAM

Twenty-six Fellows began their Fellows Program journey in March 2023 and graduated in March 2024 after a year of relationship-building, dialogue, and exploring new perspectives, from their Nature Adventure (Wilderness trip) and "Innovation Day" to Institute for the Future, inquiry circles, and more.

Class XLIII reported an impressive **57 collaborations** around issues such as affordable housing, community development, local journalism, food security, and philanthropy in Silicon Valley communities.

#### SECTOR REPRESENTATION





TAMARA ALVARADO Program Officer, The David & Lucile Packard Foundation

DAVE BABULAK Managing Director, Strongpoint Holdings

ANDY BARRENGOS Chairman & CEO, Woodruff-Sawyer & Co.

JIM BASILE Partner, Kirkland & Ellis LLP

**EDDIE BORREO** VP & Chief Information Security Officer, Blue Shield of California

**CYNTHIA BRIGHT** Deputy General Counsel, HP Inc.

**TINA BROWN** President & Chief Operating Officer, Overland-Tandberg

**TRACEY CARILLO FECHER** Chief Executive Officer, Sonrisas Dental Health

WILL DREWERY Founder and CEO, Diagon Technologies

**CONSUELO HERNANDEZ** Director, Office of Supportive Housing, Santa Clara County

**CAROLYN HERZOG** Chief Legal Officer, Elastic

**DAVINA HURT** Vice Mayor, City of Belmont and Senior Counsel, Tyson & Mendes

**ELLEN KAMEI** External Affairs Area Manager, AT&T, Mountain View City Councilmember

**CLAY LAMBERT** Peninsula Editorial Director, Embarcadero Media

**ROB LLOYD** Deputy City Manager, City of San Jose

**RUE MAPP** Founder and CEO, Outdoor Afro

KATIA MCCLAIN Partner and Chief People Officer, Steinberg Hart Architects

**RICH NIEMAN** Owner, Farmo LLC

**KENDRA ONISHI** VP of Development, Silicon Valley Community Foundation

NADINE RAMBEAU Executive Director, EPACENTER ARTS

NICOLE RICHIE Global Head, Health Equity, Genentech

JENNIFER TAYLOR-MENDOZA President, West Valley Community College

BRIAN TIPPENS SVP and Chief Social Impact Officer, Cisco Systems

**MEGAN TOENISKOETTER** CEO and Co-Owner, Toeniskoetter Construction, Inc.

**REGI YOUNG** Executive Director, Alameda County Community Food Bank

**ED YU** VP Value/Population Health, Palo Alto Foundation Medical Group









# THE ALF FELLOWS PROGRAM

Twenty-six Fellows began their Fellows Program in March 2024. They will meet for twenty-two days over thirteen months and graduate in the Spring 2025.

#### SECTOR REPRESENTATION

NONPROFIT



#### JAYE BAILEY Chief of Staff, VTA

MILAN BALINTON Executive Director, African American Community Service Agency

JENNIFER BIELSTEIN Executive Director, American Conservatory Theater

**EDDA COLEMAN** Principal, Axiom Advisors

**KEVIN COOK** Market President, Greater Silicon Valley, Sutter Health

LISA COUNTRYMAN-QUIROZ CEO, JVS Bay Area

JOHN DIFFENDERFER President, Aedis Architects

TANNEASHA GORDON Partner, Deloitte

SMITA JAIN Executive Director Patient Experience, Genentech

**BOB JONSEN** Sheriff, Santa Clara County

**REBEKAH KRELL** Director of Policy & Legislative Affairs, San Francisco City Attorney's Office

**DAVID LEACH** SVP, Chief Security Officer, Chief Data & Analytics Officer, Pacific Gas & Electric

**DANIELLE LEE** Chief Sustainability and Resiliency Officer, City of Mountain View

**IRENE LI** CEO, Acellent Technologies

MARIA MARROQUIN Executive Director, Day Worker Center of Mountain View

**DWAYNE MARSH** President and CEO, Northern California Grantmakers

KAREN MARTIN Senior Director Transformation Office, Juniper Networks

BILL NASH CFO, Ursa Major

ANNELIESE OLSON Senior Vice President & Managing Director, North America, HP Inc.

**PRESTON PRINCE** Executive Director, Santa Clara County Housing Authority

SALEEM QADIR Director, Technical Project Management, NASA

LOREN TAYLOR Founder & President, Empower Oakland

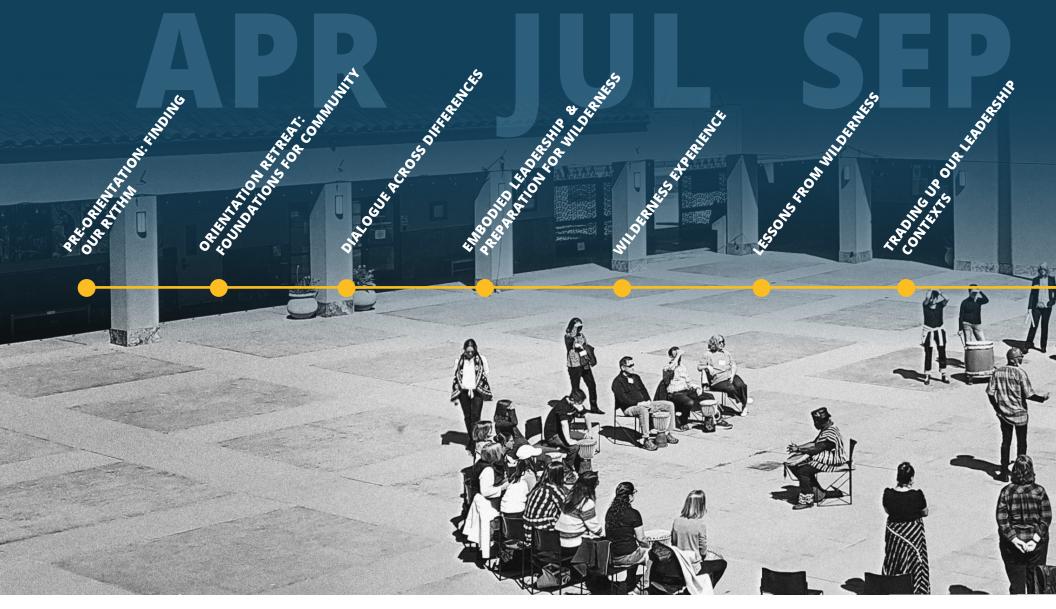
**OMAR TORRES** Councilmember, City of San Jose

VICKI TUNG Director of Government and Public Affairs, Texas Instruments

HILARY WARE Head of Privacy, Apple

LAURIE WEBB Vice President, Legal and Chief Compliance Officer, Seagate Technology

#### THE FELLOWS PROGRAM SESSION OUTLINE



#### THE FELLOWS PROGRAM READING LIST

#### **Falling Awake** John Kabat Zinn

*Four Pivots, Reimagining Justice, Reimagining Ourselves* Dr. Shawn Ginwright



*Think Again, The Power of Knowing What You Don't Know* Adam Grant **Your Body is Your Brain** Amanda Blake

**Brené Brown on Power and Leadership** Brené Brown

**Theory U** Dr. Otto Scharmer



### I see the world and myself differently—and better—for having had the experience with ALF. I am very grateful.

**Cynthia Bright, Class XLIII** Deputy General Counsel, HP Inc.



## THE SENIOR FELLOW NETWORK

#### AFFINITY GROUP IMPACT SUMMARIES

**ALF Affinity Groups** are formed around a variety of interests and experiences and include dialogue and action. Most are cross-sector groups, and all include Senior Fellows from diverse backgrounds and perspectives.

The impact of affinity groups—and everything we do—results from relationship building, deepening understanding across differences, and fostering collaboration. ALF Senior Fellows support and challenge each other to be stronger, more informed, effective, and inclusive leaders in their professional and personal roles, all working towards a more equitable and thriving Silicon Valley.

The **Anti-Racist Learning Circle** of Senior Fellows who identify as white is led by Shiloh Ballard (Class XXVII) and meets quarterly for dialogue about how they can be anti-racist leaders, and co-conspirators with people of color, for equity and belonging. Members share their challenges and learnings and offer support and resources to each other both in-person and through their email group.

The **AAPI Caucus** meets regularly to build relationships and understanding across diverse AAPI experiences and address issues of concern such as AAPI mental health & wellness and affirmative action as well as visits to the Pinoytown Rising exhibit, Angel Island, and the Vietnamese American Service Center designed by Thang Do (XXXVIII) (deceased). See Senior Fellow sharing through the Making Waves - AAPI Voices initiative at alfsv.org/making-waves-aapivoices.

**La Comunidad** meets periodically for Latine/a/ o/x Senior Fellows to share and learn about each other's leadership and explore opportunities to support and collaborate. Members of La Comunidad led a research project (aka: *Brown Paper*) to identify the status of Latin@ Civic Engagement in Santa Clara County, obstacles, and solutions towards improving representation.

The Governance Committee of Senior Fellows led by Dolores Alvarado (Class XXVII) with Elizabeth Alvarez (Class XXVI), Nora Campos (Class XV), Ysabel Duron (Class XV), and Reymundo Espinoza (Class XX)—hosted three events to share the research findings and recommendations and engage Senior Fellows and many other community leaders and partners in working together to elevate the Latin@ voice at decision-making tables for the greater good. See Senior Fellow sharing through Latina/o/x Leader Spotlights: alfsv.org/blog/ latino-a-x-leader-spotlight.

Members of **ALF Black** host meetings to share and learn about each other's leadership roles through Senior Fellow Spotlights and explore



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# JENIOR FELLOW NETWORK

(continued from pg. 11)

opportunities to support and collaborate. The group has also establishedannual traditions including Summer Brunch, the SV African Film Festival led by Chike Nwoffiah (Class XXI) in October and a Zoom check-in for celebration and support during the December holiday season.

The **Muslim Affinity Group** engaged in intrafaith dialogue across differences and hosted events for the broader Silicon Valley and National networks: Faith & the Environment and Combating Islamophobia & Antisemitism.

We held two **Women's Gatherings** bringing together Senior Fellow women leaders from diverse backgrounds and sectors for community-building for support and solidarity, reflection, and rejuvenation.

The **Cultural New Deal SV** is made up of cultural arts organization leaders and independent creatives working collaboratively for racial justice and cultural equity through the arts & culture sector.

The **Reflecting Life's Journey** group is the first and longest-running ALF Affinity Group, founded and led monthly by Meri Maben (Class XXIV) and Naomi Fine (Class XX).

The **Power of We initiative**, led by Leon Beauchman (Class XX), Melissa Cerezo (Class XXXVIII), and Darcie Green (Class XXVIII), brings together Senior Fellows who identify as people of color to deepen relationships and build understanding and solidarity. The group has developed solidarity principles, hosted Zoom Solidarity Hours, and held three retreats across the year focused on understanding and healing from racial trauma, across cultures and generations through sharing stories and celebrating cultural traditions led by PJ Hirabyashi (Class XXIX) and Chike Nwoffiah (Class XXI).

The **LGBTQ+** and **Climate Action & Sustainability** networks convene periodically based on the interest of group members and capacity of the Senior Fellows who co-lead them.

The fourth **CEO Diversity, Inclusion, Equity, Liberation and Belonging Cohort** completed their time together. The group focused on building relationships, thinking together about how white supremacy culture and historical oppression impacts their work and considering where they and their organizations are on the path of this work.

A total of 42 nonprofit CEO's have completed this cohort process, ranging across a variety of small, medium and large nonprofit organizations.

**San Francisco / East Bay Affinity Group Lunch & Learn** gatherings were held on 12/23 at the Commonwealth Club hosted by CEO Gloria Duffy (Class X) and Lauren Silver (Education XXX) and on 5/10 at Salesforce hosted by Lori Castillo Martinez (Class XXXVII).

**San Mateo County Lunch & Learn** gatherings began on May 31, hosted by Lisa Sonsini (Class XIV / Education XXVI).

I am ascending the next mountain with more agency than I ever thought possible and the capacity to make things better in the way that I want to make them better.

"

Nadine Rambeau, Class XLIII Executive Director, EPACENTER ARTS

#### 

# **AFFINITY GROUP MEETINGS**

#### **CLASS CHECK-INS & REUNIONS**

#### SENIOR FELLOW COMMITMENTS

Take the call & make the call. Use the network.
Dialogue first. Suspend judgment, be curious, be open, listen.
Educate, Innovate, Donate. Be a part of systems change.
Engage in ALF. Your participation makes us all stronger.



#### SPEAKER & DIALOGUE EVENTS

# DEVELOPMENT & FINANCES



#### LEADERSHIP CIRCLE **50k+**

Lisa Sonsini, Class XIV / Education XXVI Randy Pond, Class XVII

#### SUMMIT CIRCLE 25k - 49,999k

Keith Krach, Class XV John Morgridge, Class VIII Kim Rivera, Class XXXIII



Ned Barnholt, Class IX Ann DeBusk, Founder Nan Geschke Nancy Handel, Class XI

Eric Benhamou, Class VIII

Chris Cheng, Class XXXIX

Celeste Ford, Class XIV Dotty Hayes, Class XIX

Karen King, Class XXIV

5k CLUB

Hsing Kung, Class XIII Francis Lee, Class XVII / Education XXVI Becky Morgan, Class VI Heather Rangel, Class XXXIII Rich Slavin, Class XIX Steve Smith, Class XIV Rose Tseng, Class III Toni Vanwinkle, Class XXXIX

Arrie Park, Class XLII Michelle

Michelle VonderHaar, Class XXXIX

Charmaine Warmenhoven, Class XVIII

Greg King, Class XXXIII James Koshland, Class XXV Carol Larson, Class XV Webb McKinney, Class XV Gib Myers, Class IX

C.S. Park, Class XVIII Diane Savage, Class XVI Suzanne St. John-Crane, Class XXV / Urbanism XXXIV David Yarnold, Class XII

Barry Williams, Class XX

#### SUSTAINABILITY CIRCLE

Carl Agers, Class XXXV Marie Bernard, Class XXXI Dana Bunnett, Education XXVIII Porcia Chen Silverberg, Class XXIII Tanis Crosby, Class XXXIII Mary Dent, Class XXV Hien Do, Urbanism XXXVI Akemi Flynn, Class XXVII Barbara Goldstein, Urbanism XXXVIII Raul Gorospe, Class XXXV Wendy Ho, Urbanism XL Teri Killgore, Urbanism XXXVI Pete Kutras, Class XIX Connie Martinez, Class X Pat Mitchell, Class XIX Joe Natoli, Class XIV Jenny Niklaus, Class XXIV Arlene Noodleman, Class XXVII Brent Pearse, Urbanism XL David Quincy, Class XXXIII Tim Russell, Class XXXV Robert Sapien, Jr., Class XXV Wisa Uemura, Class XXXI Catherine Valentine, Class XXXIII Jean-Marie White, Urbanism XXXVI Steve Wright, Class XIX Erica Yew, Class XV Kevin Zwick, Class XXV

#### FOUNDATION SUPPORTERS

Heising-Simons Foundation David & Lucile Packard Foundation San Francisco Foundation Sobrato Family Foundation

American Leadership Forum Silicon Valley Tax ID # 94-3092396



# ALF NATIONAL

#### LEADING THE WAY

ALF Silicon Valley conducted its second year of managing ALF National efforts to ignite the network and scale our impact.



#### PILLAR ONE: ACTIVATING OUR GREATEST ASSET

In March of 2024, under the leadership of ALF Silicon Valley Chief Operating Officer Mark Tolley and ALF Houston's Keisha Murray Daniels, ALF Connect was launched. This online alumni engagement community allows 5,000 Senior Fellows in 46 states to connect with each other through forums, affinity groups and a robust search tool and network map. Over 1,200 Senior Fellows joined in eight weeks.

ALF hosted national zoom convenings including Love as a Business Strategy with Mohammad Anwar, CEO, Softway and Why Can't We Fix Us? with MIT Lecturer, Theory U Author, and Founder of the Presencing Institute, Dr. Otto Scharmer.



#### **PILLAR TWO: REIMAGINING CHAPTERS**

ALF Silicon Valley Chief Facilitation Officer Jenny Niklaus and ALF Houston Fellows Program Director Shaina Holms created and facilitated community of practice convenings for ALF Chapter facilitators. Twenty-five facilitators are engaged and sharing best practices.

A new MOU is being designed to reflect new agreements between ALF Chapters and the National organization that will support a thriving circular economy.



#### ALF NATIONAL ADVISORY COUNCIL



Danielle Frazier President and CEO of Charlotte Works



Donna Fujimoto Cole President and CEO of Cole Chemical & Distributing, Inc.



Joseph Jaworski Chairman of Generon International



Shelly Kapoor Collins Founding Partner, Shatter Fund



Melody O'Neal Owner Services Manager, Elliott Realty



Lyle Quasim Secretary of Washington State Department of Social and Health Service (Retired)



Jun Reina Executive Vice President & General Manager



Peter Tateishi Chief Executive Officer of Associated General Contractors of California



John Yarborough Vice President of Winery Operations, Delicato Family Wines



#### **PILLAR THREE: SCALE**

ALF Silicon Valley CEO Suzanne St. John Crane formed an Advisory Council of prominent Senior Fellows from across chapters to support fundraising and visioning efforts that would allow the organization to open new chapters in communities that have requested them, and that fit the profile of a thriving ALF community.

Over a dozen foundations have met with ALF National leadership. While the pillars of work are receiving rave reviews across the board, foundations are not investing in network leadership development for impact through relationship building. We continue to research potential funders for matches, and retool our fundraising strategy.



# ALF INSIGHTS

ALF INSIGHTS (ALFI) is committed to bringing groups of people together in spaces of productive tension in order to build deeper relationships that lead to powerful community impact.

#### **CLIENT & SERVICES SUMMARY**



#### Number of clients served

#### **Percentage of returning clients**

#### Total contract dollar this period

#### **CLIENT SECTORS**

Nonprofit Philanthropy Government **Business** 

#### SERVICE CATEGORIES

Strategic Planning Facilitation of team meetings Facilitation of board meetings Facilitation of community impact groups **Executive Coaching** 

#### **CLIENT ROSTER**

#### NONPROFIT

American Leadership Forum National **AANHPI Lactation Collaborative** CA Judges Association Jewish Silicon Valley HomeFirst LEAD Filipino San Jose Parks Foundation School of Arts and Culture Si Se Puede Collective YWCA Silicon Valley Golden Gate

#### **PHILANTHROPY**

Los Altos Mountain View Community Foundation Silicon Valley Community Foundation Valley Health Foundation

#### **GOVERNMENT**

Milpitas Unified High School District Santa Clara County Office of Education Town of Los Gatos

#### **BUSINESS**

**Kooltura Marketing** 

### ALF**INSIGHTS**

We believe that is the value of working with ALFI—the ability to balance what can inspire a team as well as how to make that inspiration tangible and realizable.

"

Vannessa Shieh & Jessica Paz-Cedillos

CO-Executive Directors School of Arts and Culture

## Ultimately, leadership is about

"

### creating new realities.

**Joseph Jaworski** Founder, American Leadership Forum Author, *Synchronicity and Source* 



### IN MEMORIAM

Hugh Burroughs Class X

Judy Koch Class IV

Raul Lozano Class XIX

Patrick McGrath Class XII

Richard Schlosberg Class XII

### LEADERSHIP & STAFF

#### ALF SILICON VALLEY BOARD OF DIRECTORS



Heather Rangel, Chair US Technology Sector Leader Deloitte Class XXXIII



David Epps Alternate Public Defender County of Santa Clara Class XXIX



David Yarnold, Vice Chair Immediate Past President & CEO, National Audubon Society Class XII



**Mary Dent**, Treasurer Former CEO, Green Dot Bank Class XXV



**Jayne Battey** Owner, Miramar Farms Class XXIV



Sharon B. Binger Managing Director, CCO & Head of Litigation, Silver Lake Class XLI



Chris Cheng CEO, Global Science & Technology Class XXXIX



**Tom Giles** Executive Editor Bloomberg News Class XXXVII



**Jonathan Hicks** Employment Counsel, Netflix Class XXXI



**Rosalynn Hughey** Deputy City Manager, City of San José Urbanism Class XXXIV



**Mica Eades Mayo** Industry Luminary and Advisor, Aviso Al Class XLII



Anita Nunes Advisor, Pluzze Consulting Class XXXV



Lee Ott VP of Product Experience HP Inc. Class XXXV



**Kim Rivera** Chief Legal & Business Officer OneTrust Class XXXIII



**Suzanne St. John-Crane** Chief Executive Officer Interim ED, ALF National Class XXV / Urbanism XXXIV



**Toni Vanwinkle** Vice President, Digital Workplace Experience, Adobe Inc. Class XXXIX



Ken Yeager Executive Director, BAYMEC Community Foundation / Prof. San Jose State University Class VI



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Eric Benhamou
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Karen King
Carol Larson
Ronnie Lott
Webb McKinney

John Morgridge C.S. Park Randy Pond Ann Ravel

Rich Slavin Lisa Sonsini

#### ALF SILICON VALLEY **STAFF**



**Suzanne St. John-Crane** Chief Executive Officer, ALF Silicon Valley Interim Executive Director, ALF National Class XXV / Urbanism XXXIV



**Sumaiya Moosa** Development Manager



**Richard Ángel Vega** Chief Marketing Officer



**Akemi Flynn** Chief Impact Officer Fellows Program Lead Facilitator Class XVIII



**Allyson Paul** Operations Manager



**Byron Burkhalter** Fellows Program Co-Facilitator



**Jenny Niklaus** Chief Facilitation Officer ALF Insights Lead Faculty Class XXIV



Mark Tolley Chief Operating Officer





alfsv.org | @alfsiliconvalley

Sobrato Center for Nonprofits, 1400 Parkmoor Avenue, Suite 280, San Jose, CA 95126

